UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): November 16, 2023

BERRY GLOBAL GROUP, INC.

(Exact Name of Registrant as Specified in Its Charter)

1-35672

(Commission File Number)

Delaware

(State or Other Jurisdiction of Incorporation)

20-5234618 (I.R.S. Employer Identification No.)

101 Oakley Street

Evansville, Indiana 47710 (Address of principal executive offices, including zip code)

(812) 424-2904

(Registrant's telephone number, including area code)

NOT APPLICABLE

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| | Trading | |
|--|-----------|---|
| Title of each class | Symbol(s) | Name of each exchange on which registered |
| Common Stock, \$0.01 par value per share | BERY | NYSE |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter):

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02.

Results of Operations and Financial Condition.

On November 16, 2023, Berry Global Group, Inc. ("Berry" or the "Company") issued a press release regarding its financial results for the quarter ended September 30, 2023. Berry's press release is attached as Exhibit 99.1 to this Current Report on Form 8-K and incorporated by reference herein.

(d) Exhibits.

| Exhibit Number | Description |
|-------------------|---|
| <u>99.1</u> | Press Release dated November 16, 2023. |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BERRY GLOBAL GROUP, INC.

(Registrant)

Dated: November 16, 2023

By: /s/ Jason K. Greene

Name:Jason K. GreeneTitle:Executive Vice President, Chief
Legal Officer and Secretary



Berry Announces Strong Fourth Quarter and Fiscal Year 2023 Results

Fourth Quarter Highlights

- GAAP: Net sales of \$3.1 billion; Operating income of \$301 million; Earnings per share (EPS) of \$1.55
- Non-GAAP: Operating EBITDA of \$547 million; Adjusted EPS of \$2.28
- Returned \$216 million to shareholders (\$185 million via share repurchases and \$31 million in dividends)

Fiscal Year Highlights

- GAAP: Net sales of \$12.7 billion; Operating income of \$1.1 billion; EPS of \$4.95
- Non-GAAP: Operating EBITDA of \$2.05 billion; Adjusted EPS of \$7.42
- Cash flow from operations of \$1.6 billion; Free cash flow of \$926 million
- Returned \$728 million to shareholders (\$601 million via share repurchases and \$127 million in dividends)

Fiscal Year 2024 Outlook

- Adjusted EPS range of \$7.35 \$7.85 per share
- Cash flow from operations range of \$1.35 \$1.45 billion; Free cash flow range of \$800 \$900 million
- Announced a 10% increase to the quarterly dividend to \$0.275 per share
- Committed to debt reduction along with returning capital to shareholders through share repurchases and dividends

Kevin Kwilinski, Berry's new CEO said, "I am pleased to report we exceeded our adjusted earnings per share outlook and significantly beat our free cash flow guidance by over \$100 million. Our 3% volume decline in the quarter improved sequentially and was better than expected, as soft market demand was mitigated by market share gains supported by recent capital investments. During the year, our organization took actions and demonstrated agility to offset challenging and volatile global market dynamics characterized by ongoing inflation, soft consumer demand and customer destocking. Our proven business model has generated eleven consecutive years of adjusted earnings per share growth and strong, consistent generation of free cash flow. We are dedicated to delivering long-term value for our shareholders, as evidenced by our \$728 million of capital returned in fiscal 2023, through both our share repurchases of \$601 million, or approximately 8% of shares outstanding, along with quarterly dividend payments.

In line with our commitment to drive long-term shareholder value, we expect to use our cash in fiscal 2024 to reduce our debt, repurchase shares opportunistically, and pay our recently increased dividend. Looking ahead, we are optimistic about our future and expect a more normal operating environment in fiscal 2024. We believe that, both the easing of inflationary pressures on consumers and the increase of promotional activity by our customers will lead to demand improvement as the year progresses."

| Key Financials (1) | Kev | Financials (1) | |
|--------------------|-----|----------------|--|
|--------------------|-----|----------------|--|

| | Septembe | r Qu | larter | Fiscal Year | | | | |
|------------------|-------------|------|--------|-------------|--------|----|--------|--|
| GAAP results | 2023 | | 2022 | | 2023 | | 2022 | |
| Net sales | \$ 3,087 | \$ | 3,421 | \$ | 12,664 | \$ | 14,495 | |
| Operating income | 301 | | 336 | | 1,079 | | 1,242 | |
| EPS (diluted) | 1.55 | | 1.85 | | 4.95 | | 5.77 | |

| | Septembe | r Qu | arter | Reported | Comparable | 1 | Fiscal | l Yea | r | Reported | Comparable |
|---------------------------|-------------|------|-------|------------|------------|----|--------|-------|--------|------------|------------|
| Adjusted non-GAAP results | 2023 | | 2022 | Δ % | Δ% | | 2023 | 2022 | | Δ % | ∆% |
| Net sales | \$ 3,087 | \$ | 3,421 | (10%) | (12%) | \$ | 12,664 | \$ | 14,495 | (13%) | (12%) |
| Operating EBITDA | 547 | | 539 | 1% | flat | | 2,053 | | 2,101 | (2%) | flat |
| Adjusted EPS (diluted) | 2.28 | | 2.19 | 4% | 1% | | 7.42 | | 7.40 | flat | 1% |

(1)Adjusted non-GAAP results exclude items not considered to be ongoing operations. In addition, comparable change % excludes the impacts of foreign currency, acquisitions, and recent divestitures. Further details related to non-GAAP measures and reconciliations can be found under our "Non-GAAP Financial Measures and Estimates" section or in reconciliation tables in this release. In millions of USD, except per share data

Berry

<u> Financial Results – Fourth Quarter 2023</u>

Consolidated Overview

The net sales decline is primarily attributed to decreased selling prices of \$320 million due to the pass-through of lower resin costs and a 3% volume decline, partially offset by a \$90 million favorable impact from foreign currency changes. The volume decline is primarily attributed to softer demand in our consumer and industrial markets.

The operating income decrease is primarily attributed to a \$23 million unfavorable impact from increased business integration costs, a \$22 million unfavorable impact from the volume decline, and a \$21 million unfavorable impact from increased selling, general, and administrative expenses, partially offset by a \$39 million favorable impact from price cost spread as a result of cost reduction and improved product mix.

Consumer Packaging - International

Net sales were essentially flat primarily attributed to a 3% volume decline due to softer consumer and industrial market demand in Europe and decreased selling prices of \$29 million, partially offset by a \$56 million favorable impact from foreign currency changes.

The operating income decrease is primarily attributed to a \$17 million unfavorable impact from increased business integration costs and a \$6 million unfavorable impact from the volume decline. These items are partially offset by a \$14 million favorable impact from price cost spread and improved mix, along with a favorable impact from foreign currency changes.

Consumer Packaging - North America

The net sales decline is primarily attributed to decreased selling prices of \$97 million and a 2% volume decline primarily attributed to softer industrial and consumer market demand partially offset by growth in our foodservice and container markets.

The operating income decrease is primarily attributed to a \$9 million increase in depreciation and amortization, a \$6 million unfavorable impact from increased business integration costs and a \$6 million unfavorable impact from increased selling, general, and administrative expenses. These items were partially offset by a \$9 million favorable impact from price cost spread and improved mix.

Health, Hygiene, & Specialties

The net sales decline is primarily attributed to decreased selling prices of \$103 million and a 4% volume decline primarily attributed to weaker demand in our specialty markets, such as filtration and building and construction, partially offset by growth in disinfectant wipes and adult incontinence.

The operating income decrease is primarily attributed to an unfavorable impact from the volume decline partially offset by a favorable impact from price cost spread.

During the fourth quarter, we announced that we have initiated a formal process to evaluate strategic alternatives for our Health, Hygiene and Specialties segment to provide ways to drive long-term value to shareholders, which includes continuously evaluating our portfolio to ensure the Company is best positioned to execute our strategic objectives. We remain a trusted supplier and partner to our customers and colleagues of this segment. There is no certainty on any formal decision, nor definitive timetable, for this process. If and when appropriate, a further announcement will be made.

Engineered Materials

The net sales decline is primarily attributed to decreased selling prices of \$90 million and a 5% volume decline primarily attributed to weakness in European industrial markets partially offset by growth in our consumer and custom film markets in North America.

The operating income decrease is primarily attributed to an unfavorable impact from the volume decline, partially offset by a favorable impact from price cost spread and improved mix.



Financial Results – Fiscal Year 2023

Consolidated Overview

The net sales decline is primarily attributed to decreased selling prices of \$856 million primarily due to the pass-through of lower resin costs, a 6% volume decline, an \$84 million unfavorable impact from foreign currency changes, and fiscal 2022 divestiture sales of \$107 million. The volume decline is primarily attributed to general market softness and customer destocking.

The operating income decrease is primarily attributed to a \$134 million unfavorable impact from the volume decline, a \$79 million unfavorable impact from increased business integration costs, a \$33 million unfavorable impact from foreign currency changes, and a \$49 million unfavorable impact from increased selling, general, and administrative expenses primarily attributed to increased incentive-based compensation. These declines are partially offset by a \$139 million favorable impact from price cost spread.

Consumer Packaging - International

The net sales decline is primarily attributed to a 5% volume decline, fiscal 2022 divestiture sales of \$107 million, and a \$60 million unfavorable impact from foreign currency changes, partially offset by increased selling prices of \$102 million due to the pass-through of European inflation. The volume decline is primarily attributed to general market softness.

The operating income decrease is primarily attributed to a \$39 million unfavorable impact from increased business integration costs, a \$36 million unfavorable impact from the volume decline, a \$17 million unfavorable impact from foreign currency changes, an unfavorable impact from increased selling, general, and administrative expenses, and an unfavorable impact from fiscal 2022 divestiture. These declines were partially offset by a \$44 million favorable impact from price cost spread.

Consumer Packaging - North America

The net sales decline is primarily attributed to decreased selling prices of \$344 million and a 3% volume decline. The volume decline is primarily attributed to general market softness partially offset by growth in our foodservice market.

The operating income increase is primarily attributed to a \$67 million favorable impact from price cost spread, partially offset by a \$21 million unfavorable impact from the volume decline, an \$18 million unfavorable impact from increased business integration costs, and an unfavorable impact from increased selling, general, and administrative expenses.

Health, Hygiene, & Specialties

The net sales decline is primarily attributed to decreased selling prices of \$322 million and a 7% volume decline. The volume decline is primarily attributed to general market softness and customer destocking.

The operating income decrease is primarily attributed to a \$52 million unfavorable impact from price cost spread, a \$30 million unfavorable impact from the volume decline, and an unfavorable impact from increased business integration costs.

Engineered Materials

The net sales decline is primarily attributed to decreased selling prices of \$292 million, an 8% volume decline, and a \$31 million unfavorable impact from foreign currency changes. The volume decline is primarily attributed to general market softness and destocking.

The operating income increase is primarily attributed to an \$81 million favorable impact from price cost spread, partially offset by a \$48 million unfavorable impact from the volume decline, and an unfavorable impact from increased selling, general, and administrative expenses.

Cash Returns to Shareholders

Berry generates significant cash flow and is committed to returning capital to shareholders. This annual cash flow provides substantial capacity to simultaneously reinvest in the business for organic growth, pursue bolt-on acquisitions, pay down debt and return cash to shareholders through a compelling dividend as well as share repurchases. The Company expects to be within its leverage target of 2.5x - 3.5x by the end of fiscal 2024, while also returning cash to shareholders during the year, through continued share repurchases and dividends, subject to market conditions, available cash on hand and cash needs, overall financial condition, and other factors considered relevant by our Board of Directors.



Dividend and Share Repurchases

As previously announced, Berry's Board of Directors increased the quarterly cash dividend by 10% to \$0.275 per share. The dividend payment date is December 15, 2023, to stockholders of record as of December 1, 2023. During the fourth quarter of fiscal 2023, Berry repurchased 2.9 million shares (or 2.3% of shares outstanding) for \$185 million, leaving \$440 million authorized for share repurchases at the end of fiscal 2023. Through fiscal 2023, we have repurchased a total of 9.8 million shares (or approximately 8% of shares outstanding) for \$601 million.

Fiscal Year 2024 Guidance

(based on information available as of November 16, 2023)

- Adjusted earnings per share range of \$7.35 \$7.85
- Cash flow from operations range of \$1.35-\$1.45 billion; free cash flow range of \$800-900 million
- Committed to debt reduction along with returning capital to shareholders through share repurchases and dividends

Investor Conference Call

The Company will host a conference call today, November 16, 2023, at 10 a.m. U.S. Eastern Time to discuss our fourth quarter and fiscal year 2023 results. This call will be webcast live on Berry's website at <u>https://ir.berryglobal.com/financials</u>. A new, simplified event registration and access provides two ways to access the call. A replay of the webcast will be available via the same link on our website approximately two hours after the completion of the call.

By Telephone

Participants may register for the call <u>here</u> now or any time up to and during the time of the call, and will immediately receive the dial-in number and a unique pin to access the call. While you may register at any time up to and during the time of the call, you are encouraged to join the call 10 minutes prior to the start of the event.

Via the Internet

The conference call and accompanying webcast slides will also be broadcast live over the internet. To access the event, click on the following link: https://ir.berryglobal.com/financials. A replay of the webcast will be available via the same link on our website approximately two hours after the completion of the call.

About Berry

At Berry Global Group, Inc. (NYSE:BERY), we create packaging and engineered products that we believe make life better for people and the planet. We do this every day by leveraging our unmatched global capabilities, sustainability leadership, and deep innovation expertise to serve customers of all sizes around the world. Harnessing the strength in our diversity and industry-leading talent of over 40,000 global employees across more than 250 locations, we partner with customers to develop, design, and manufacture innovative products with an eye toward the circular economy. The challenges we solve and the innovations we pioneer benefit our customers at every stage of their journey. For more information, visit our <u>website</u>, or connect with us on <u>LinkedIn</u> or <u>Twitter</u>.

Non-GAAP Financial Measures and Estimates

This press release includes non-GAAP financial measures such as operating EBITDA, Adjusted operating income, Adjusted earnings per share (or adjusted EPS), free cash flow, and comparable basis net sales, comparable adjusted EPS and comparable operating EBITDA. A reconciliation of these non-GAAP financial measures to comparable measures determined in accordance with accounting principles generally accepted in the United States of America (GAAP) is set forth at the end of this press release. Information reconciling forward-looking adjusted EPS and free cash flow is not provided because such information is not available without unreasonable effort due to the high variability, complexity, and low visibility with respect to certain items, including debt refinancing activity or other non-comparable items. These items are uncertain, depend on various factors, and could be material to our results computed in accordance with U.S. GAAP.

Forward Looking Statements

Statements in this release that are not historical, including statements relating to the expected future performance of the Company, are considered "forward looking" within the meaning of the federal securities laws and are presented pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. You can identify forward-looking statements because they contain words such as "believes," "expects," "may," "will," "should," "would," "could," "seeks," "approximately," "intends," "plans," "estimates," "projects," "outlook," "anticipates" or "looking forward," or similar expressions that relate to our strategy, plans, intentions, or expectations. All statements we make relating to our estimated and projected earnings, margins, costs, expenditures, cash flows, growth rates, and financial results or to our expectations regarding future industry trends are forward-looking statements. In addition, we, through our senior management, from time to time make forward-looking public statements concerning our expected future operations and performance and other developments.

Our actual results may differ materially from those that we expected due to a variety of factors, including without limitation: (1) risks associated with our substantial indebtedness and debt service; (2) changes in prices and availability of resin and other raw materials and our ability to pass on changes in raw material prices to our customers on a timely basis; (3) risks related to acquisitions or divestitures and integration of acquired businesses and their operations, and realization of anticipated cost savings and synergies; (4) risks related to international business, including transactional and translational foreign currency exchange rate risk and the risks of compliance with applicable export controls, sanctions, anti-corruption laws and regulations; (5) increases in the cost of compliance with laws and regulations, including environmental, safety, and climate change laws and regulations; (6) labor issues, including the potential labor shortages, shutdowns or strikes, or the failure to renew effective bargaining agreements; (7) risks related to disruptions in the overall global economy, persistent inflation, supply chain disruptions, and the financial markets that may adversely impact our business; (8) risk of catastrophic loss of one of our key manufacturing facilities, natural disasters, and other unplanned business interruptions; (9) risks related to weatherrelated events and longer-term climate change patterns; (10) risks related to the failure of, inadequacy of, or attacks on our information technology systems and infrastructure; (11) risks that our restructuring programs may entail greater implementation costs or result in lower cost savings than anticipated; (12) risks related to future write-offs of substantial goodwill; (13) risks of competition, including foreign competition, in our existing and future markets; (14) risks related to market conditions associated with our share repurchase program; (15) risks related to market disruptions and increased market volatility; and (16) the other factors and uncertainties discussed in the section titled "Risk Factors" in our Annual Report on Form 10-K and subsequent filings with the Securities and Exchange Commission. We caution you that the foregoing list of important factors may not contain all of the material factors that are important to you. New factors may emerge from time to time, and it is not possible for us to predict new factors, nor can we assess the potential effect of any new factors on us. Accordingly, readers should not place undue reliance on those statements. All forward-looking statements are based upon information available to us on the date hereof. All forward-looking statements are made only as of the date hereof and we undertake no obligation to update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law.



Berry Global Group, Inc. Consolidated Statements of Income (Unaudited)

| | | Quarterly P | eriod | l Ended | Fiscal Yea | | | ar Ended | |
|---|-----|--------------------|-------|--------------------|------------|---------------------|----|--------------------|--|
| | Sep | tember 30, 2023 | (| October 1, 2022 | Sep | otember 30, 2023 | (| October 1, 2022 | |
| Net sales | \$ | 3,087 | \$ | 3,421 | \$ | 12,664 | \$ | 14,495 | |
| Costs and expenses: | | | | | | | | | |
| Cost of goods sold | | 2,481 | | 2,834 | | 10,354 | | 12,123 | |
| Selling, general and administrative | | 215 | | 185 | | 886 | | 850 | |
| Amortization of intangibles | | 62 | | 61 | | 243 | | 257 | |
| Restructuring and transaction activities | | 28 | | 5 | | 102 | | 23 | |
| Operating income | | 301 | | 336 | | 1,079 | | 1,242 | |
| Other expense | | 18 | | 9 | | 31 | | 22 | |
| Interest expense, net | | 78 | | 74 | | 306 | | 286 | |
| Income before income taxes | | 205 | | 253 | | 742 | | 934 | |
| Income tax expense | | 19 | | 20 | | 133 | | 168 | |
| Net income | \$ | 186 | \$ | 233 | \$ | 609 | \$ | 766 | |
| Basic net income per share | \$ | 1.59 | \$ | 1.87 | \$ | 5.07 | \$ | 5.87 | |
| Diluted net income per share | | 1.55 | | 1.85 | | 4.95 | | 5.77 | |
| Outstanding weighted average shares (in millions) | | | | | | | | | |
| Basic | | 117.3 | | 124.7 | | 120.1 | | 130.6 | |
| Diluted | | 120.2 | | 126.0 | | 123.0 | | 132.8 | |

Condensed Consolidated Balance Sheets (Unaudited)

| (in millions of USD) | ptember 2023 | |
|---|---------------------|--------------|
| | | 2022 |
| Cash and cash equivalents | \$ 1,203 | \$ 1,410 |
| Accounts receivable | 1,568 | 1,777 |
| Inventories | 1,557 | 1,802 |
| Other current assets | 205 | 175 |
| Property, plant, and equipment | 4,576 | 4,342 |
| Goodwill, intangible assets, and other long-term assets | 7,478 | 7,450 |
| Total assets | \$ 16,587 | \$ 16,956 |
| Current liabilities, excluding current debt | 2,703 | 2,831 |
| Current and long-term debt | 8,980 | 9,255 |
| Other long-term liabilities | 1,688 | 1,674 |
| Stockholders' equity | 3,216 | 3,196 |
| Total liabilities and stockholders' equity | \$ 16,587 | \$ 16,956 |

Berry

Condensed Consolidated Statements of Cash Flows (Unaudited)

| | Fiscal Y | ear Ended |
|---|-----------------------|--------------------|
| (in millions of USD) | September 30, 2023 | October 1, 2022 |
| Cash flows from operating activities: | | |
| Net income | \$ 609 | \$ 766 |
| Depreciation | 575 | 562 |
| Amortization of intangibles | 243 | 257 |
| Non-cash interest, net | (61) |) 6 |
| Settlement of derivatives | 36 | 201 |
| Deferred income tax | (117) |) (48) |
| Share-based compensation expense | 42 | 39 |
| Other non-cash operating activities, net | 22 | (22) |
| Changes in working capital | 266 | (198) |
| Net cash from operating activities | 1,615 | 1,563 |
| | | |
| Cash flows from investing activities: | | |
| Additions to property, plant, and equipment, net | (689) | |
| Settlement of net investment hedges | - | 76 |
| Divestiture (acquisition) of businesses and other | (87) | / |
| Net cash from investing activities | (776) |) (483) |
| | | |
| Cash flows from financing activities: | | |
| Repayments on long-term borrowings | (869) | |
| Proceeds from long-term borrowings | 496 | |
| Repurchase of common stock | (601) | |
| Proceeds from issuance of common stock | 36 | |
| Dividends paid | (127) | |
| Other, net | (6) | |
| Net cash from financing activities | (1,071) | |
| Effect of currency translation on cash | 25 | (57) |
| Net change in cash and cash equivalents | (207) |) 319 |
| Cash and cash equivalents at beginning of period | 1,410 | 1,091 |
| Cash and cash equivalents at end of period | \$ 1,203 | \$ 1,410 |
| | | |
| Non-U.S. GAAP Free Cash Flow: | | |
| Cash flow from operating activities | \$ 1,615 | \$ 1,563 |
| Additions to property, plant, and equipment (net) | (689) | |
| Non-U.S. GAAP Free Cash Flow | \$ 926 | \$ 876 |
| | | |



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Segment and Supplemental Comparable Basis Information (Unaudited)

| | Quarterly Period Ended September 30, 2023 | | | | | | | | | | |
|--|---|----------|----|------------|----|-------------|-----------|-----------|----|-------|--|
| | | | | Consumer | | | | | | | |
| | Co | nsumer | | Packaging- | | Health, | | | | | |
| (in millions of USD) | Pac | kaging - | | North |] | Hygiene & | E | ngineered | | | |
| | International | | | America | 9 | Specialties | Materials | | | Total | |
| Net sales | \$ | 1,000 | \$ | 786 | \$ | 630 | \$ | 671 | \$ | 3,087 | |
| | | | | | | | | | | | |
| Operating income | \$ | 84 | \$ | 94 | \$ | 36 | \$ | 87 | \$ | 301 | |
| Depreciation and amortization | | 80 | | 58 | | 45 | | 29 | | 212 | |
| Restructuring and transaction activities | | 18 | | 7 | | 2 | | 1 | | 28 | |
| Other non-cash charges ⁽¹⁾ | | 2 | | 2 | | 1 | | 1 | | 6 | |
| Operating EBITDA | \$ | 184 | \$ | 161 | \$ | 84 | \$ | 118 | \$ | 547 | |

| | | Quarterly P | eriod | l Ended Octob | er 1 | , 2022 | |
|--|-------------|-------------|-------|---------------|------|--------|-------------|
| Reported net sales | \$ 1,003 | \$ 888 | \$ | 738 | \$ | 792 | \$ 3,421 |
| Foreign currency and divestitures | 56 | 13 | | 25 | | 9 | 103 |
| Comparable net sales ⁽²⁾ | \$ 1,059 | \$ 901 | \$ | 763 | \$ | 801 | \$ 3,524 |
| | | | | | | | |
| Operating income | \$ 98 | \$ 103 | \$ | 44 | \$ | 91 | \$ 336 |
| Depreciation and amortization | 75 | 53 | | 43 | | 28 | 199 |
| Restructuring and transaction activities | | 2 | | 3 | | | 5 |
| Other non-cash charges ⁽¹⁾ | (1) | | | — | | | (1) |
| Foreign currency and divestitures | 7 | 4 | | (5) | | 1 | 7 |
| Comparable operating EBITDA ⁽²⁾ | \$ 179 | \$ 162 | \$ | 85 | \$ | 120 | \$ 546 |

(1)Other non-cash charges are primarily stock compensation expense
(2)The prior year comparable basis change excludes the impacts of foreign currency, acquisitions, and divestitures. Further details related to non-GAAP measures and reconciliations can be found under our "Non-GAAP Financial Measures and Estimates" section or in reconciliation tables in this release.

| | | Fiscal Year Ended September 30, 2023 | | | | | | | | | | | |
|--|-------|--------------------------------------|----|-----------|-------------|----------|-----------|-----------|-------|--------|--|--|--|
| | | | C | Consumer | | | | | | | | | |
| | Co | ısumer | Pa | ackaging- |] | Health, | | | | | | | |
| (in millions of USD) | Pac | kaging - | | North | Hy | ygiene & | E | ngineered | | | | | |
| | Inter | International America | | | Specialties | | Materials | | Total | | | | |
| Net sales | \$ | 4,031 | \$ | 3,122 | \$ | 2,627 | \$ | 2,884 | \$ | 12,664 | | | |
| | | | | | | | | | | | | | |
| Operating income | \$ | 273 | \$ | 346 | \$ | 127 | \$ | 333 | \$ | 1,079 | | | |
| Depreciation and amortization | | 310 | | 217 | | 177 | | 114 | | 818 | | | |
| Restructuring and transaction activities | | 50 | | 23 | | 22 | | 7 | | 102 | | | |
| Other non-cash charges ⁽¹⁾ | | 25 | | 12 | | 8 | | 9 | | 54 | | | |
| Operating EBITDA | \$ | 658 | \$ | 598 | \$ | 334 | \$ | 463 | \$ | 2,053 | | | |

| | | Fiscal Ye | ear E | nded October 1, 2022 | 2 | |
|--|-------------|-------------|-------|----------------------|-------|--------------|
| Reported net sales | \$ 4,293 | \$ 3,548 | \$ | 3,166 \$ | 3,488 | \$ 14,495 |
| Foreign currency and divestitures | (167) | 26 | | 7 | (31) | (165) |
| Comparable net sales ⁽²⁾ | \$ 4,126 | \$ 3,574 | \$ | 3,173 \$ | 3,457 | \$ 14,330 |
| | | | | | | |
| Operating income | \$ 346 | \$ 338 | \$ | 230 \$ | 328 | \$ 1,242 |
| Depreciation and amortization | 317 | 214 | | 176 | 112 | 819 |
| Restructuring and transaction activities | 10 | 5 | | 6 | 2 | 23 |
| Other non-cash charges ⁽¹⁾ | (5) | 8 | | 8 | 6 | 17 |
| Foreign currency and divestitures | (31) | 9 | | (13) | (3) | (38) |
| Comparable operating EBITDA ⁽²⁾ | \$ 638 | \$ 574 | \$ | 407 \$ | 445 | \$ 2,064 |

(1)Other non-cash charges are primarily stock compensation expense
(2)The prior year comparable basis change excludes the impacts of foreign currency, acquisitions, and divestitures. Further details related to non-GAAP measures and reconciliations can be found under our "Non-GAAP Financial Measures and Estimates" section or in reconciliation tables in this release.



Reconciliation of Non-GAAP Measures

Reconciliation of Net income and earnings per share (EPS) to adjusted operating income, operating earnings before interest, tax, depreciation and amortization (EBITDA), and adjusted EPS (in millions of USD, except per share data amounts)

| | Quarte | Quarterly Period Ended | | | | Fiscal Year Ended | | | |
|--|--------------|------------------------|----|-------------------|-----|---------------------|----|--------------------|--|
| | Septem 20 | - | C | ctober 1, 2022 | Sep | otember 30, 2023 | | October 1, 2022 | |
| Net income | \$ | 186 | \$ | 233 | \$ | 609 | \$ | 766 | |
| Add: other expense | | 18 | | 9 | | 31 | | 22 | |
| Add: interest expense | | 78 | | 74 | | 306 | | 286 | |
| Add: income tax expense | | 19 | | 20 | | 133 | | 168 | |
| Operating income | \$ | 301 | \$ | 336 | \$ | 1,079 | \$ | 1,242 | |
| Add: restructuring and transaction activities | | 28 | | 5 | | 102 | | 23 | |
| Add: other non-cash charges ⁽¹⁾ | | 6 | | (1) | | 54 | | 17 | |
| Adjusted operating income ⁽⁴⁾ | \$ | 335 | \$ | 340 | \$ | 1,235 | \$ | 1,282 | |
| Add: depreciation | | 150 | | 138 | | 575 | | 562 | |
| Add: amortization of intangibles | | 62 | | 61 | | 243 | | 257 | |
| Operating EBITDA (4) | \$ | 547 | \$ | 539 | \$ | 2,053 | \$ | 2,101 | |
| | | | | | | | | | |
| Net income per diluted share | \$ | 1.55 | \$ | 1.85 | \$ | 4.95 | \$ | 5.77 | |
| Other expense, net | | 0.15 | | 0.07 | | 0.25 | | 0.17 | |
| Restructuring and transaction activities | | 0.23 | | 0.04 | | 0.83 | | 0.17 | |
| Amortization of intangibles from acquisitions ⁽²⁾ | | 0.52 | | 0.48 | | 1.98 | | 1.94 | |

| Adjusted net income per diluted share ⁽⁴⁾ | \$ 2.28 | \$ 2.25 \$ | 7.42 | \$ 7.34 |
|--|------------|----------------------|--------|---------|
| Foreign currency, acquisitions, and divestitures | — | 0.06 | | (0.06) |
| Income tax impact on items above | (0.17) | (0.14) | (0.59) | (0.52) |
| Non-comparable tax items ⁽³⁾ | — | (0.14) | | (0.13) |
| Amortization of intangibles from acquisitions ⁽²⁾ | 0.52 | 0.48 | 1.98 | 1.94 |
| Restructuring and transaction activities | 0.23 | 0.04 | 0.83 | 0.17 |

Reconciliation of Cash flow from operating activities to Free cash flow *(in millions of USD)*

| | E | Estimated Fiscal 2024 | |
|---|----|-----------------------------|--|
| Cash flow from operating activities | \$ | 1,350- 1,450 | |
| Net additions to property, plant, and equipment | | (550) | |
| Free cash flow ⁽⁴⁾ | \$ | 800-900 | |



(1)Other non-cash charges are primarily stock compensation expense

(2)Amortization of intangibles from acquisition are added back to better align our calculation of adjusted EPS with peers.

(3)During the 2022 fiscal year, the Company obtained certain tax benefits of \$18 million deemed as non-comparable.

(4)Supplemental financial measures that are not required by, or presented in accordance with, accounting principles generally accepted in the United States ("GAAP"). These non-GAAP financial measures should not be considered as alternatives to operating or net income or cash flows from operating activities, in each case determined in accordance with GAAP. Organic sales growth and comparable basis measures exclude the impact of currency translation effects and acquisitions. These non-GAAP financial measures may be calculated differently by other companies, including other companies in our industry, limiting their usefulness as comparative measures. Berry's management believes that adjusted net income and other non-GAAP financial measures are useful to our investors because they allow for a better period-over-period comparison of operating results by removing the impact of items that, in management's view, do not reflect our core operating performance.

We define "free cash flow" as cash flow from operating activities, less net additions to property, plant, and equipment. We believe free cash flow is useful to an investor in evaluating our liquidity because free cash flow and similar measures are widely used by investors, securities analysts, and other interested parties in our industry to measure a company's liquidity. We also believe free cash flow is useful to an investor in evaluating our liquidity as it can assist in assessing a company's ability to fund its growth through its generation of cash.

We also use Adjusted operating EBITDA, Adjusted EPS and comparable basis measures, among other measures, to evaluate management performance and in determining performance-based compensation. Operating EBITDA is a measure widely used by investors, securities analysts, and other interested parties in our industry to measure a company's performance. We also believe EBITDA and Adjusted operating income are useful to an investor in evaluating our performance without regard to revenue and expense recognition, which can vary depending upon accounting methods. (BERY-F)

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